



Information and Communication Technology Portfolio Review

Lineage Power, A GE Energy Company Mark Johnson

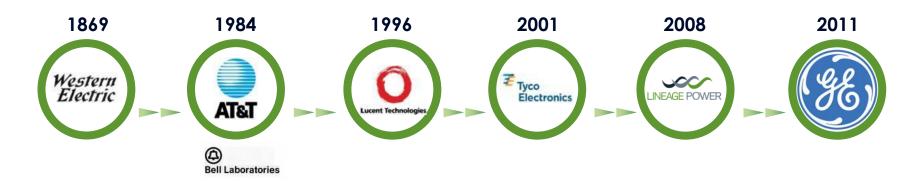
Agenda

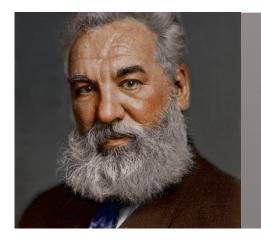


- Introduction
- Project Objectives
- Background
- Approach, Results, Deliverables
- Game Changing
- Energy Savings
- Jobs
- Project Status
- Commercialization
- Value Proposition
- Summary

Uniting the Heritage of DC Power Innovation

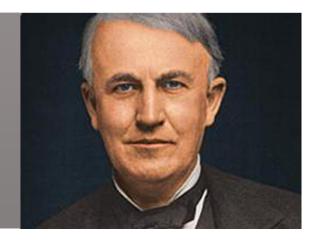






"I never perfected an invention that I did not think about in terms of the service it might give to others."

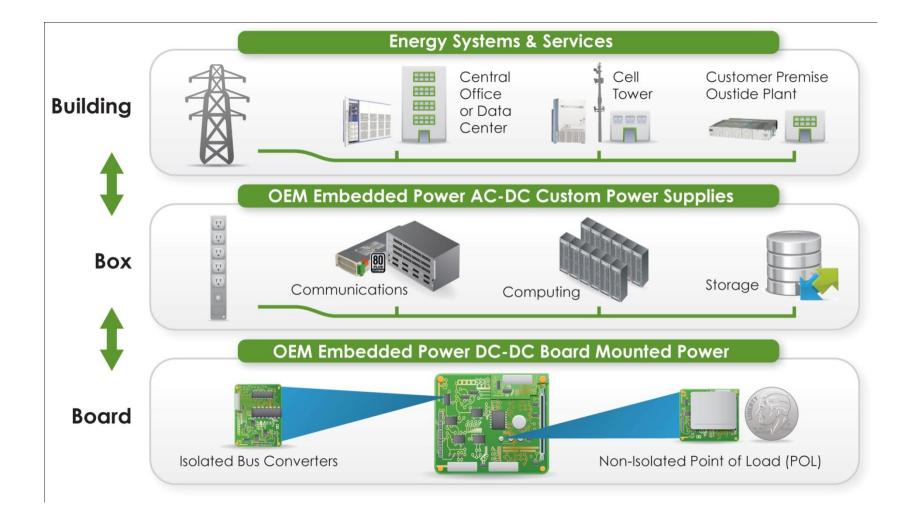
THOMAS ALVA EDISON, GE FOUNDER



Bell

Edison







<u>High Efficiency Wideband Three-Phase Rectifiers and</u> <u>Adaptive Rectifier Management for Telecom Central Office</u> <u>and Large Data Center Applications</u>

- Lead: Lineage Power
- Principal Investigator: Mark Johnson, Energy Systems R&D Director
- Partner: Verizon
 - Provided data and advice in preparing the proposal
 - Offered access to five CO sites for experiments
 - No cost-sharing or access to grant funds
- Project Duration: 11/26/2009 -- 3/31/2012
- Project Type: R&D plus field experience



- Creation of next generation true three-phase high power rectifiers providing greater than 96% efficiency. Current generation products are 91% and legacy products are 88% efficient.
- Creation of a software technology to optimize overall plant efficiency yielding a point or two improvement.
- Characterization of typical central office energy consumption before and after installation of the above products.
- Share results at Intelec 2012



- Worldwide, Total Energy usage in the Telecom industry is estimated at 160 Billion kWh
- 60%

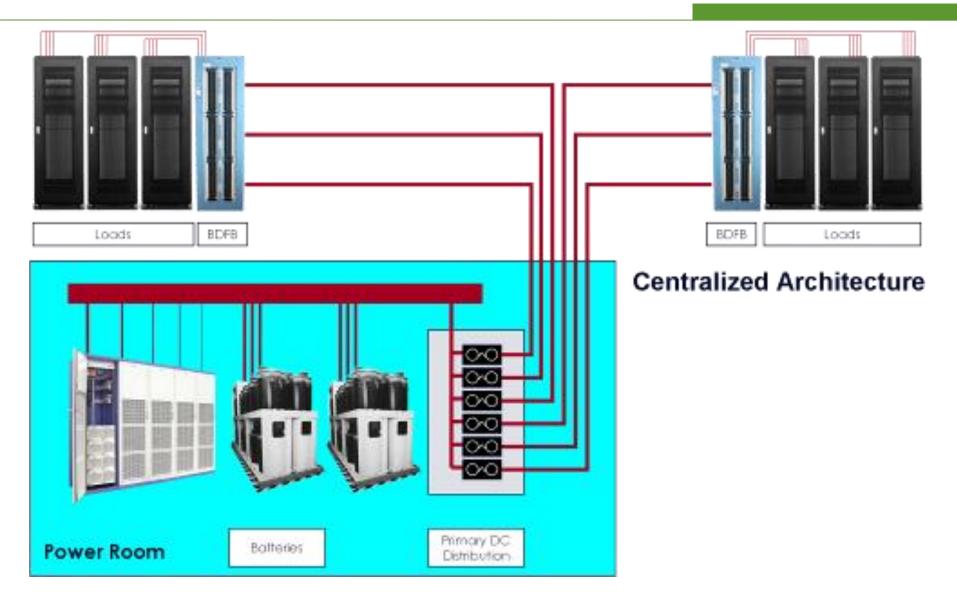
40%

- North American portion of this ~ 30% or 48 Billion kWh
- \$4.8B is spent by the NA Telecom Industry on Power annually (Average utility cost of \$0.10/kWh)
- Telco estimates of power usage show that approximately 60% of the power is used by the Network Equipment itself
 - \$2.9B is spent in powering Network Equipment
 - If the average CO Power Plant efficiency is 82%, then 18% of \$2.9B or ~\$500M could be subject to efficiency improvement action plans.
 - Including the associated HVAC savings for improved efficiency:

Every 1% improvement in overall DC Power Plant efficiency could save \$42M industry wide in North America

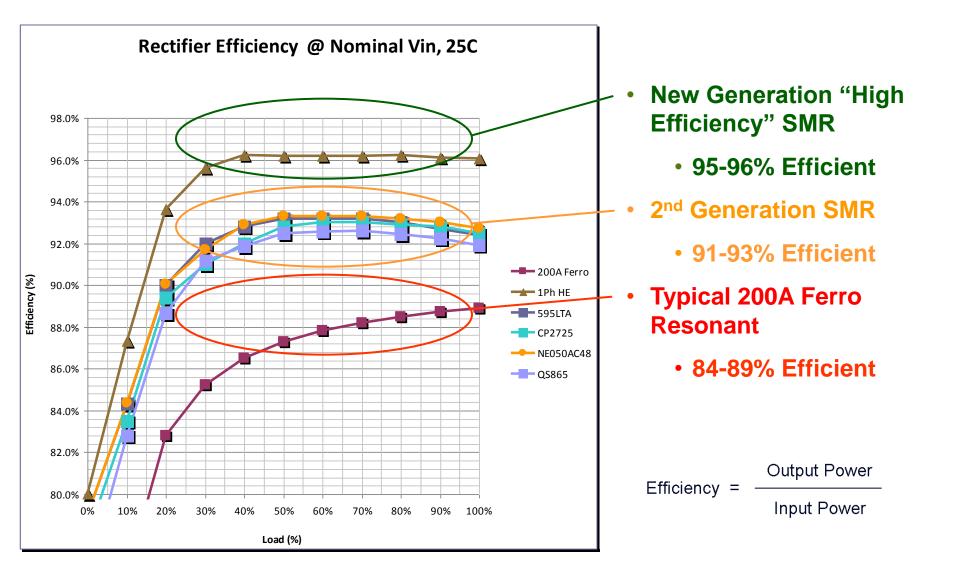
Typical Central Office Power Architecture





Rectifier Efficiency

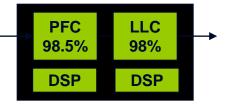








High Efficiency Design – 96+%



- PFC Optimization to get the right balance of conduction and switching losses
 - SiC diodes minimize switching losses
 - Better magnetic materials to reduce core losses
- New circuit topologies
 - 3 Level Bridgeless Boost PFC eliminates AC commutating diode losses
 - LLC resonant topology for DC/DC allows ZVS across the entire operating Load Range
- DSP control to flatten the efficiency curve between 20% to 100% loads
 - Adjust boost voltage, to operate LLC at peak efficiency
 - Adjust boost switching frequency to minimize switching losses
- Better Packaging to minimize parasitic losses and efficient cooling
 - Minimizes I²R Losses
 - Minimizes switching losses with tight switching Loops
 - Optimized airflow to minimize conduction losses in silicon devices



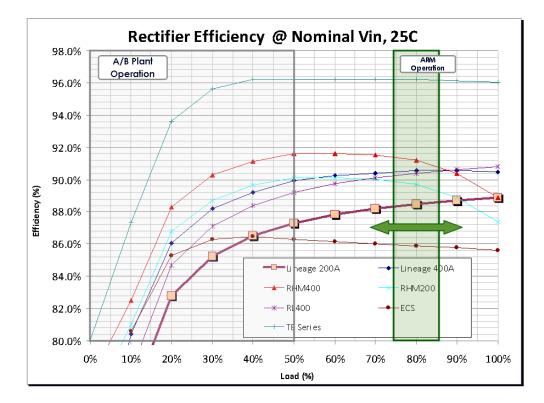
Traditional Design



High Efficiency Design

Approach To Achieve Plant Efficiency





Adaptive Rectifier Management (ARM)

- Drive operation of rectifiers to most efficient region
- Place least efficient rectifiers on standby
- Rectifiers in Standby instantly respond to load changes

Small A/B Plant Example

- 600A Load Capacity, 300A Actual
- 3 x 200A Ferro Rectifiers per Plant

Conventional - 84% Efficiency

- 150A per plant
- 6 rectifiers running at 50A each



ARM – 88% Efficiency

- 150A per plant
- 4 rectifiers on standby
- 2 rectifiers running at 150A each





Verizon CO Site	Original Equipment	Plant Efficiency	Planned Upgrade	Upgraded Plant Efficiency
Irving, TX	5 x 200A Ferro	88%	5 TE SMR + ARM	97%
Arlington, VA	6 x 400A Ferro	90%	12 TE SMR + ARM	97%
Santa Monica, CA	24 x 595A SMR	91%	ARM	92%
Roselle, NJ	8 x 595B SMR	91%	4 TE SMR + ARM	93%
Buffalo, NY	6 x 595B SMR	91%	6 TE SMR + ARM	96%



Item	Plan / Actual
595LTB S2 (208VAC, 220A)	December 2010
595LTA S2 (480VAC, 220A)	June 2011
ARM Controller Firmware	June 2011
Data Collection (Before)	August 2011
Site Upgrades	December 2011
Data Collection (After)	June 2012
Intelec Paper	November 2012

Retrofit Strategy

- match customer touch-points
- minimize installation cost

Before: 84% Ferros





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After: 96% SMR

2 hours / unit vs 5 day plant replacement

Customer performs plug-in upgrades

96%

SMR

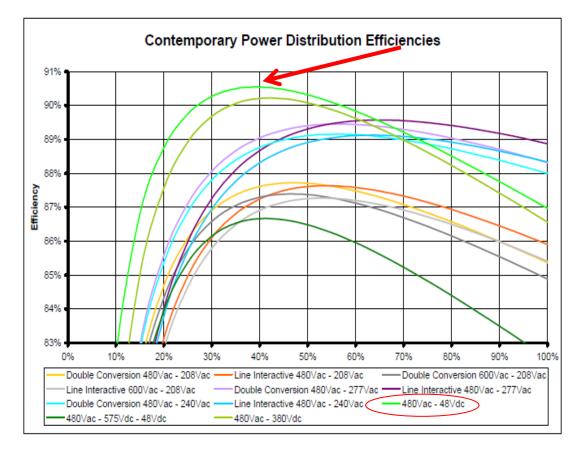
92%

SMR



Game Changing - Datacenter Power





- Most critical loads operate with less than 50% load on the power equipment
- One architecture is superior over the range that matters
- That architecture is the standard 48Vdc telecom distribution applied to a data center



Energy Savings – Typical CO



- Ferro (200A)
 - 480V 3 phase input
 - 6,000A Capacity Plant
 - 5,000A load
 - 88.5% efficient @ 83% utilization
 - 293,792W input power

115,184 W Reactive Power

- 260,000W to load
- 33,792W loss

burden on utility

- 296,016KWh/yr heat output

• SMR (595LTATE – 220A)

- 480V 3 phase input
- 6,000A Capacity Plant
- 5,000A load
- 95.9% efficient @ 83% utilization
- 271,116W input power
- 260,000W to load
- 11,116W loss
- 97,374KWh / yr heat output
- Saves 397,284KWh/year (\$41,992.90 @ 10.57¢ per kWh)
- 14 month payback period *

17,887 W Reactive Power burden on utility

•Based on ASP of Replacement Rectifiers and RPS cabinet s, installed – installation costs may vary •Included 25% rectifier recovery credit and repair cost avoidance

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- 23,000 Central Offices in the US
- Estimated 40,000 Ferro and 120,000 SM rectifiers in the field
- Realistic replacement rate: 300 Ferro and 1000 SMR per year
- Annual Energy Savings: 5,428,900 kWh
- Annual CO2 Reduction: 4,000 Metric Tons
- Rate will have to accelerate as equipment ages



Direct Jobs Impact of the Grant

- Retain 3 highly skilled rectifier engineers
- Retain 1 highly skilled controller software engineer
- Hired 2 highly skilled software engineers
- Hired 2 electronics technicians
- Hired 1 project manager
- 56 hours of field engineering work
- 580 hours of field installation work
- => 500 R&D staff hours per week

National Jobs Impact of Full Deployment

23,000 Central Offices X 3 staff days/office = 275 staff years of labor

Project Status



- 208VAC 220A rectifier is complete
- 480VAC 220A rectifier is at final prototype, Production due in June
- ARM Controller firmware drafted, due in June
- Data collection behind schedule
 - Irving, TX complete
 - Arlington, VA and Santa Monica, CA due May 9th
 - Roselle, NJ and Buffalo, NY due June 3rd

What's left?



- Finish 480VAC 220A Rectifier
- Finish Adaptive Rectifier Management feature
- Finish installation of data collection equipment at Verizon Cos
- Collect six months of energy consumption data
- Upgrade the five Verizon CO sites
- Collect six months of energy consumption data
- Prepare study for publication at 2012 Intelec



- Customer interest is keen!
- Energy Savings Calculator
- Strong sales force, excellent customer relationships
- Large embedded base retrofit strategy
- Exploring greater penetration into data center market
 - Green Grid study on power architecture
 - 48V CO is most efficient and most reliable
- Designs applicable to alternative data center architectures
 - 480VAC power to the rack
 - Integrated short duration holdover in the rack
 - 48VDC backbone power in the rack



Category	Savings	Impact
Medium plant Ferro to SMR	\$6,302 @ 10.57¢ per kWh 9 month ROI	50% less energy loss and cooling requirement
Large plant Ferro to SMR	\$91,812 @ 10.57¢ per kWh 12 month ROI	50% less energy loss and cooling requirement
Active Rectifier Management	\$5,000 - \$10,000 per plant per year	Up to 90% recapture in low load conditions
Investment Protection	\$100,000 per site in cabling and installation	No forklift upgrades

We leave no power system behind... backwards compatibility avoids forklift upgrades

Value Proposition – Energy Savings Calculator



DC Load DC Voltage 5000 Amps 52.00 Volts Legacy Plant Rectifier Inventory: Select: Rectange Inventory: Select: Rectange Factor Capacity 200 A Capacity 0 Capacity 6,000 Amps Efficiency 6,000 Amps Building Parameters State: Use Utility Rate: Use Utility Rate: Bidg HVAC NY EIA Estimate: 15.47 c / KW Use Utility Rate: Use Utility Rate: Bidg HVAC RetAd00 Ferro 200 A 0 0 0 0 Total Rectifier Capacity: Power Plant Input Pvr. 2260,016 KWhr Total Utility 1.20 2230,632 KWhr (DC Load / Total Rectifier Capacity): Power Plant Input Pvr. 2260,016 KWhr Total Utility (DC Load / Total Rectifier Capacity): 2200 A 0 0 Upgraded Plant Essting Rectifiers - New Quantity: Select: 220 A Capacity 0 Capacity 27 Efficiency 5,940 Amps Upgrade System: 27 CPS-T State 27 State 27 State 27 Visition Rectifiers - New Quantity: Select. Select. Select. 220 A 27 5,940 Amps 95,94 Calculations: Recharge Factor: Rectifiers ferro 1.19 Utilization Select. 27 (DC Load/Total Rectifier Capacity) Filterion of Selectifiers ferro 1.53 State Select. 27 Calculations: Recharge Factor: HVAC Input Pvr. 2373/4 KWhr 0 (DC Load/Total Rectifier Capacity) State Selectifiers ferro 1.53 Statoo Soco Soco Soco Soco Soco Soco Socol Soco	Site: 1234 Main Street Anytown, USA			LINEAGE POWER
Rectifier Inventory: Select: Capacity Cly Capacity Efficiency State: NY ElA Estimate: 15.47 c/ KWH Reddo Ferro 200 A 0 6,000 Amps 88.5% State: NY ElA Estimate: 15.47 c/ KWH Reddo Ferro 400 A 0 6,000 Amps 88.5% State: NY ElA Estimate: 15.47 c/ KWH BigSLTA SMR 220 A 0 6,000 Amps 88.5% State: NY ElA Estimate: 15.47 c/ KWH BigSLTA Ferro 400 A 0 0 0 NU Claudations: Claudations: Claudations: Claudations: Claudations: NU Calculations: Egacy Repair and maintenance costs Egacy Repair (abor) \$200 each Avg Repair (abor) \$200 each A				
Calculations: Legacy Repair and maintenance costs Recharge Factor 1.20 Utilization 83.3% (DC Load / Total Rectifier Capacity) Power Plant Input Pwr. 2,573,616 KWhr Existing Rectifiers - New Quantity: \$272,041.08 Upgraded Plant Capacity Existing Rectifiers - New Quantity: Capacity Capacity Oty SpStTA SMR SMR 220 A Relad00 Ferro Retor 400 A 0 Relad00 Ferro Relational SMR Rectifiers - Select: 200 A Relations: Calculations: Recharge Factor: 1.19 Utilization 44.2% Mutilization 4.8% (of Hardware) Statiant Number Plant Statiant Rectifier Capacity: SpStTA SMR Souldional SMR Rectifiers Select: 200 A Calculations: Total Rectifier Capacity: Recharge Factor: 1.19 Utilization 4.8% (of Hardware) Sp3.704 KWhr Statifier Capacity) Power Plant Input Pwr.	Rectifier Inventory: Select: LP 200A RL400 595LTA RL400	Ferro 200 A 30 Ferro 400 A 0 SMR 220 A 0 Ferro 400 A 0 Ferro 400 A 0 Ferro 400 A 0	6,000 Amps 88.5%	State: NY EIA Estimate: 15.47 c / KW Use Utility Rate: 9.48 cents / KWHr Bldg HVAC Low Efficiency (5 + Yr Old) Climatic Adjustment 100% Calculations: HVAC Efficiency: HVAC Efficiency: 1.0 W per Watt Cooled
Existing Rectifiers - New Quantity: Capacity Qty Capacity Qty Capacity Efficiency IP 200A Ferro 400 A 0 0 S35,000.0 \$30,000.0 \$30,00.0 \$30,00.0 \$30,00.0 \$30,00.0 \$30,00.0 \$30,00.0 \$30,00.0 \$30,00.0 \$30,00.0 \$30,00.0	Recharge Factor Utilization Power Plant Input Pwr. HVAC Input Pwr.	1.20 83.3% (DC Lo 2,573,616 KWhr 296,016 KWhr	ad / Total Rectifier Capacity)	Failure Rate2.0%Avg Mat'l cost\$1,000Avg Repair (labor)\$200each
595LTA-TE 220 A 27 5,940 Amps 95.9% Total Rectifier Capacity: 5,940 Amps 5,940 Amps \$125,150.0 Calculations: Installation 4.8% (of Hardware) \$5,944.6 Recharge Factor: 1.19 Customer Engineering 0.0% (of Hardware) \$0.0 Utilization 84.2% (DC Load/Total Rectifier Capacity) Customer Engineering 0.0% (of Hardware) \$0.0 Power Plant Input Pwr. 2,374,974 KWhr 97,374 KWhr Total \$131,094.6	Existing Rectifiers - New Quantit	Capacity Qty Ferro 200 A 0 Ferro 400 A 0	Capacity Efficiency	Qty ASP Ext Column Yes Cabinet 7 \$5,000.00 \$35,000.01 Yes Controller 1 \$1,050.00 \$1,050.01 Rectifiers 27 \$3,300.00 \$89,100.01 No Adapters 0 \$0.00 \$0.00
Utilization 84.2% (DC Load/Total Rectifier Capacity) Power Plant Input Pwr. 2,374,974 KWhr Total \$131,094.6 HVAC Input Pwr. 97,374 KWhr Total \$131,094.6	RL400 RL400	Ferro 400 A 0		No Shelves 27 \$0.00 \$0.0
	RL400 RL400 Additional SMR Rectifiers, Selec 595LTA-TE	Ferro 400 A 0 t: 220 A 27		Total Hardware Cost \$125,150.0



- Good progress on product developments
- Difficulty collecting field data
- Compelling business case for older central offices
- Excellent potential for data centers
- DOE support is much appreciated!



(%) imagination at work