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the big idea: UNLOCKING TAX EQUITY INVESTMENT

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Key Assumptions

- Federal Investment Tax Credits WORK
- Financing methods (solar/wind) are PROVEN
- Tax equity financial returns are ATTRACTIVE
- Today 15 active tax equity INVESTORS

Bank of America
GE Capital
Citi
Morgan Stanley
MetLife
PG&E
Northern Trust

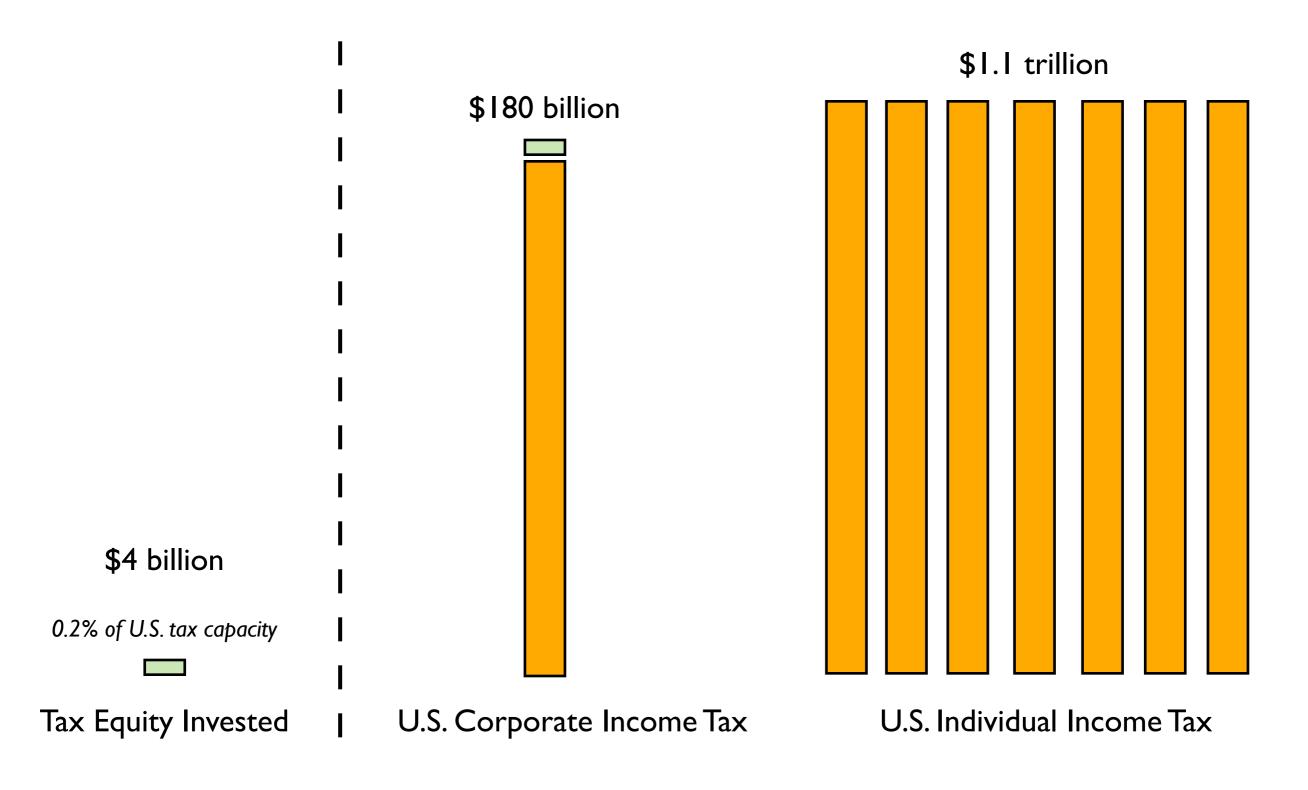
J.P. Morgan Union Bank Credit Suisse Google PNC Wells Fargo U.S. Bank



Problem:

- There is a major U.S. tax equity SHORTAGE

Tax Equity: We're Only Scratching the Surface

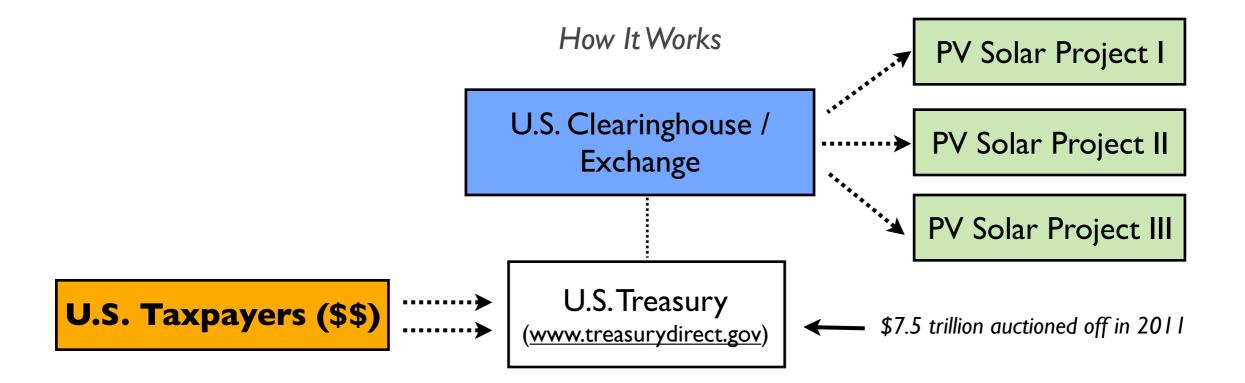


source(s): 2011 Congressional Budget Office, Bloomberg New Energy Finance (Nov 2011)

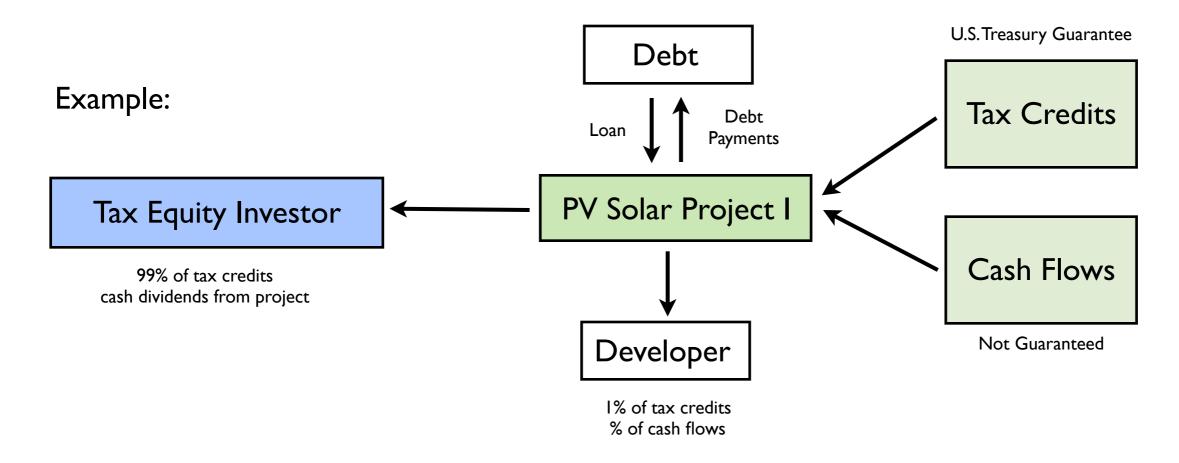
Establish a New DOE Program: "HEAT"

HEAT is a government-run **clearinghouse / exchange** to connect qualified solar projects with investors

Help qualify & vet clean energy projects seeking tax equity investment
Extend reach of investment opportunity to millions of U.S. taxpayers
Auction 'shares' in clean energy projects through U.S. treasury
Target acceptable IRR for investors over 5-10 year period



How the Tax Equity Investor Gets Paid



Investor Returns

(1) U.S. income tax credits with a full guarantee from U.S. Treasury
(2) % of project cash flows; paid out as a dividend (not guaranteed by Government)
- cash flow dividends employed to achieve a target investor IRR

How To Make This Happen

(1) Request IRS confirmation that tax-equity investors qualify as "nonpassive" under existing IRC Section 469 active / passive loss rules if:

- U.S. Treasury **guarantees payments** of ITC & MACRS depreciation for investors with tax appetite

- Project cash flows are paid out as **dividends** to investors

(2) Establish DOE clearinghouse / exchange

- Qualifies clean energy projects (PPA, EPC, Permits, Studies, Interconnection, Debt, etc.)
- Manages an automated exchange (similar or plugged into U.S. Treasury Auctions)

Final Thoughts

(I) Master Limited Partnerships can be COMPLICATED

- Requires a rule change to Federal tax code to make clean tech projects eligible
- Large recapture tax liability when project is sold or transferred
- New projects are required to offset existing project's tax burden
- There is no free lunch for the long-term investor; returns are not always favorable
- Higher frictional costs (tax lawyers & other specialists)

(2) Investment Tax Credits are STRAIGHTFORWARD

- The ITC WORKS and it's straightforward
- Clarity on IRC Section 469 rules with the new investment structure proposed in this presentation is easier than changing the tax code
- Transferrable tax credits are good, but still limit the potential pool of investors
- Lower frictional costs to get ITC-driven project done due to simplicity