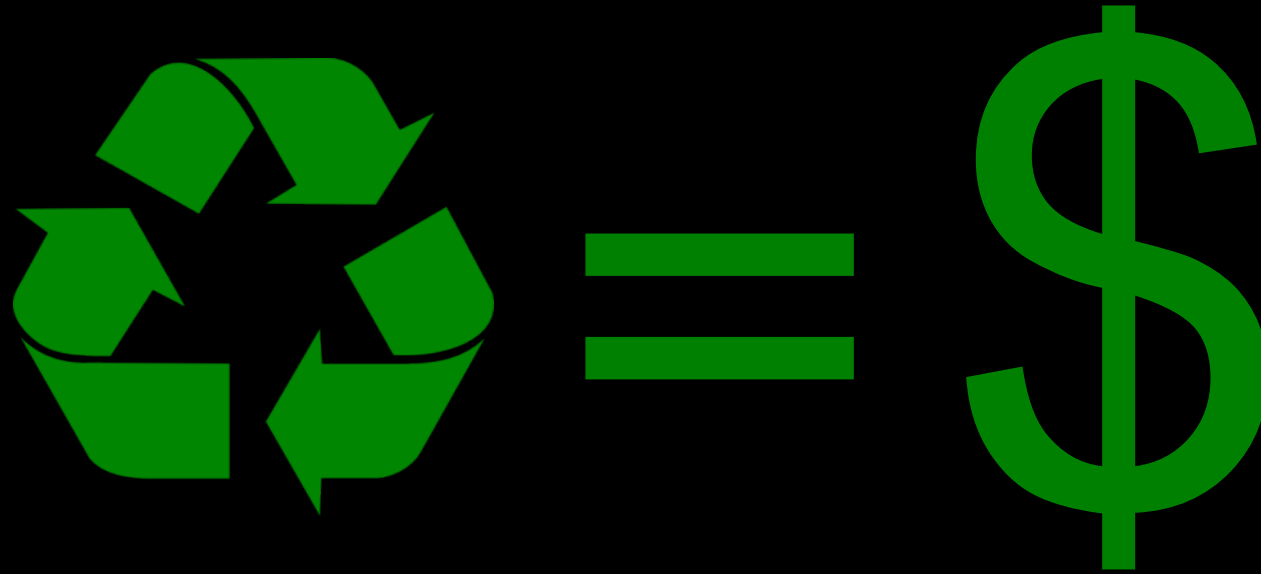


The Evolution of Adoption

2014 US DOE Solid-State Lighting R+D Workshop

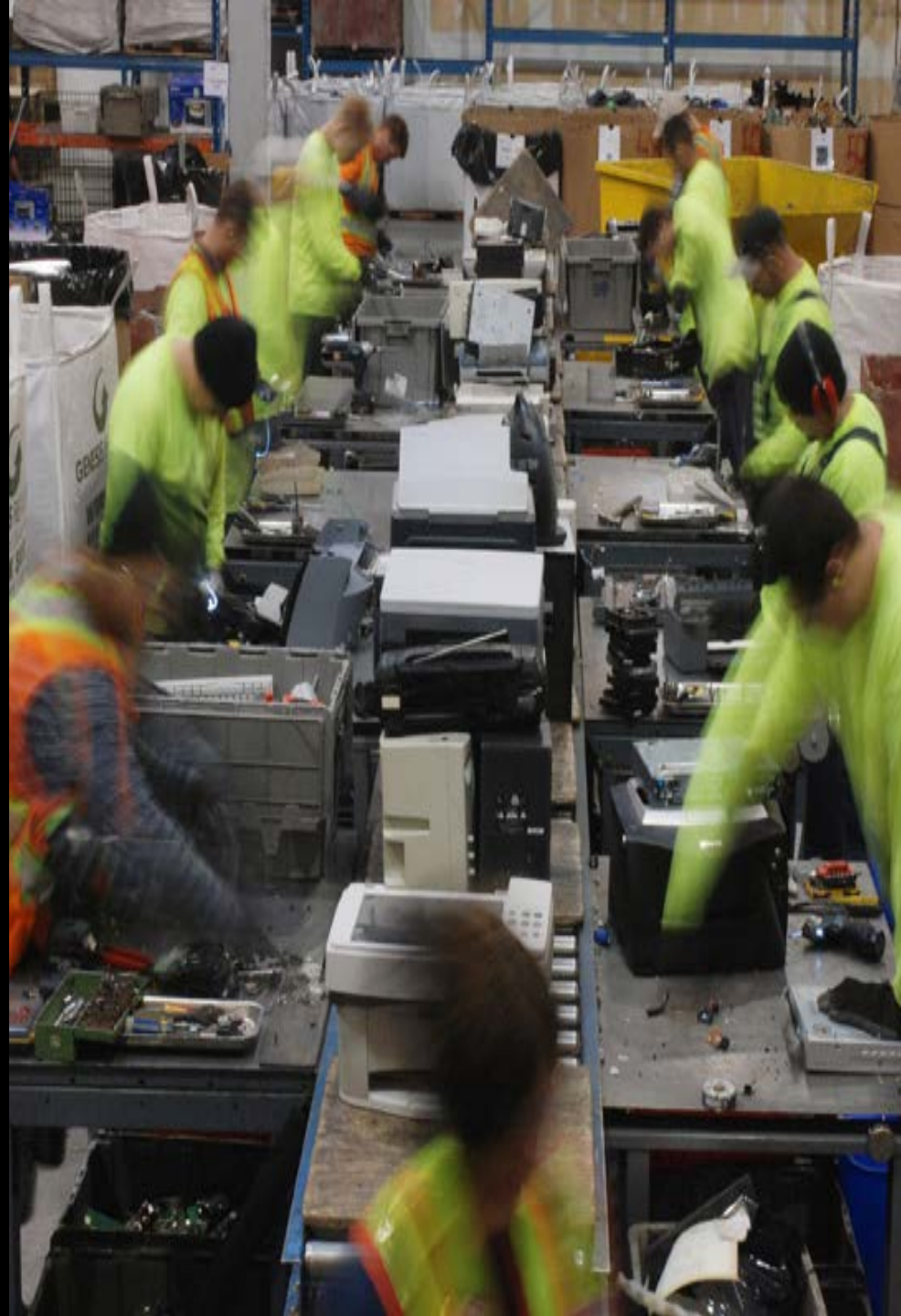
Brad Koerner, Philips Lighting, January-2014

The Philips logo, consisting of the word "PHILIPS" in a bold, blue, sans-serif typeface.



**Does “deep-green”
sustainability lead to radical
cost reductions?**

**Customers
will hold the
lighting
industry
accountable
for lifecycle
costs.**





PERFORMANCE ECONOMY

- Contracts for holistic lifecycle costs
- Planned performance upgrades
- System leasing plans
- “Pay-per-lux” billing
- “Take back” programs



**PERFORMANCE
ECONOMY**



**CIRCULAR
ECONOMY**

Externalities...



...internalized?

*“The transition from a linear to a **circular economy** is a necessary boundary condition.*

A circular economy requires innovation in the areas of material; component; and product reuse, as well as related business models.

*...economic growth will eventually be **decoupled** from the use of natural resources and ecosystems. In such an economy, the lower use of raw materials allows us to create more value.”*

–Frans van Houten, CEO Royal Philips



Design
Specification
Procurement
Installation
Commissioning
Operation
Maintenance
Disassembly
Reclamation/Reuse

Peak Design

**Performance
Economy**

Drive adoption by lowering
the upfront price?

Leasing?

Residual value of the fixtures?

Energy services?

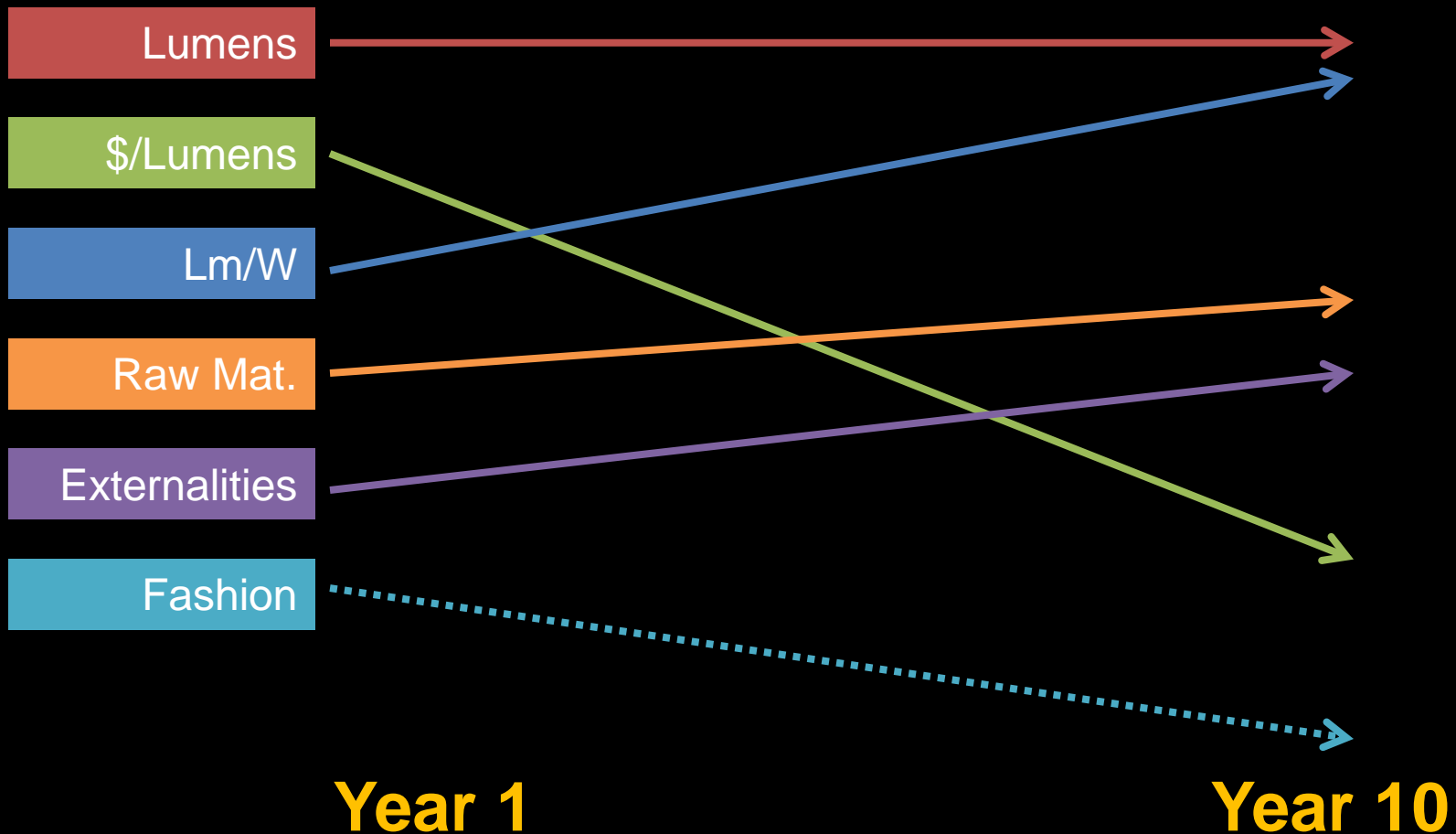
Shared value?

Pay-per-use?

Pricing for light-as-a-service?

Residual Value?

Place your bets: **Asset** or **Liability**?

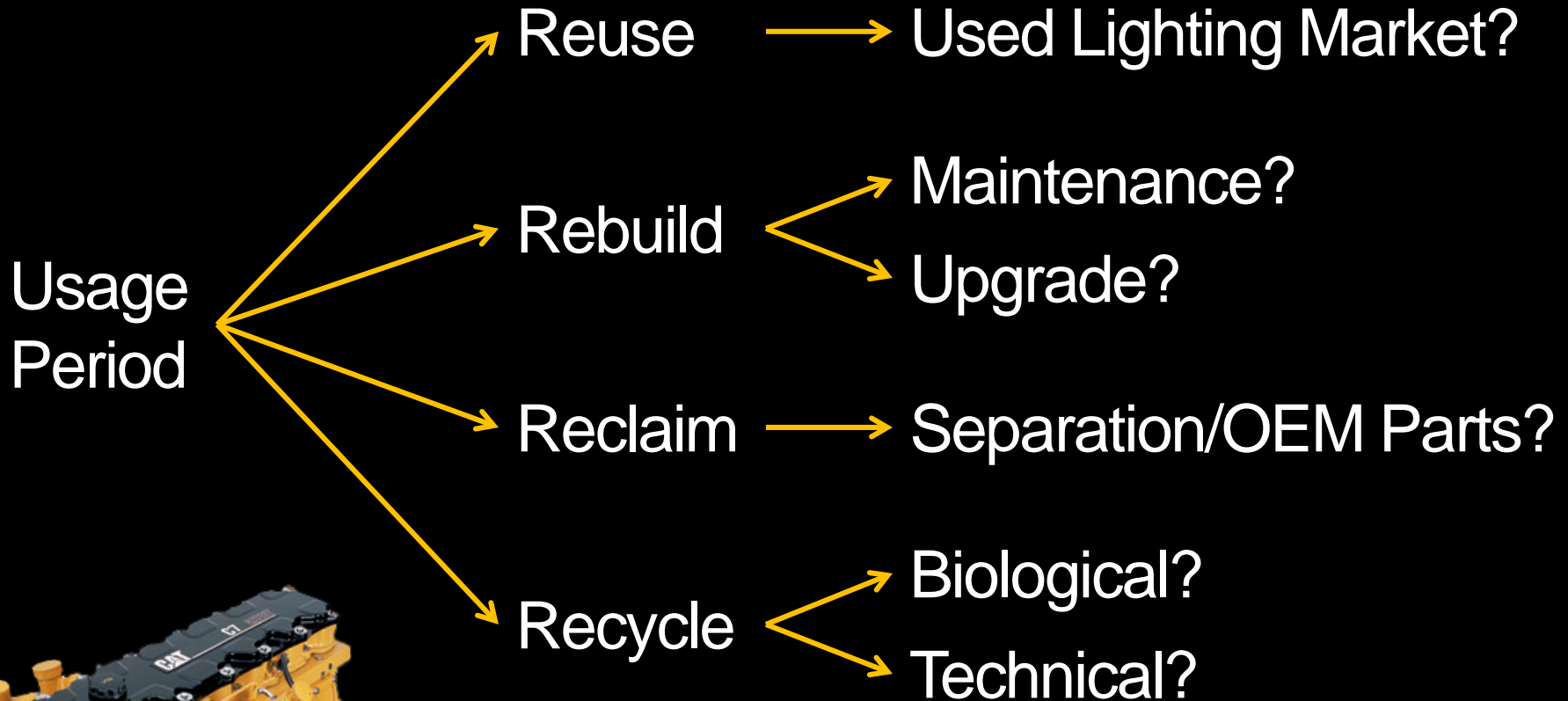


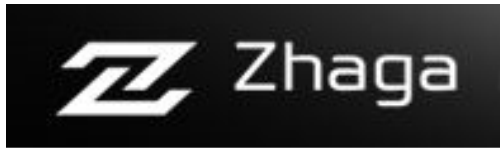
The Fashion Cycle?

What is the residual value of the fixtures?



Extracting value at “end of life”





Extracting
Value?



200 lm/w
L70 – 50,000 hrs



140 lm/w
L70 – 50,000 hrs



100 lm/w
L70 – 50,000 hrs



70 lm/w
L70 – 50,000 hrs

Where could the DOE invest?



Reduce the junk:

system consolidation

Shrink the fixture:

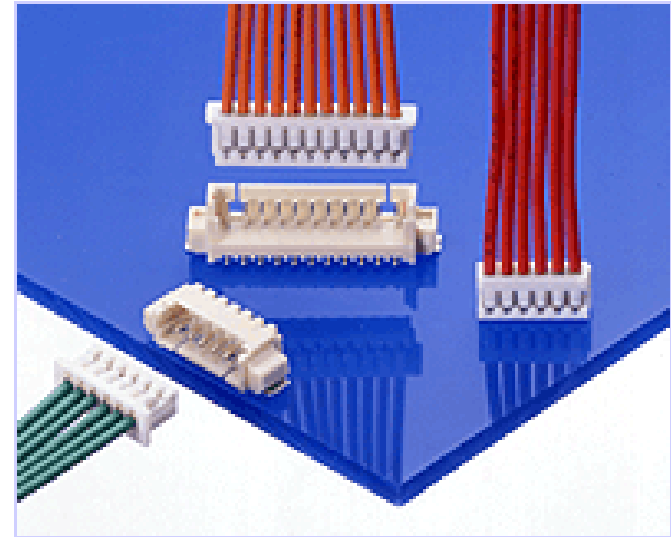
treat light as a material

Go “deep green”:

eco-materials + lifecycle



Reduce the junk:
system consolidation

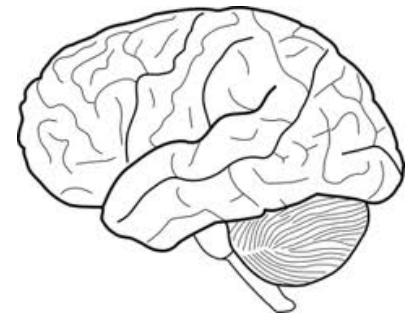


Reduce the junk: *Simplify, simplify*

AC/DC

 ZigBee™





DRIVER IMAGE BY FINSIX

Reduce the junk: miniaturization of “smart” drivers

Reduce the junk: integrate drivers?



IMAGE BY FINSIX





Shrink the fixture:

treat light as a material

A black and white photograph of a woman in a gaslight-era dress looking up at a chandelier in a room with a large mirror.

Why are our lighting systems constrained to “fixtures”?

We’re selling gaslight era fixture formats instead of architectural lighting systems.



Seagram Building

NYC Energy Audit

Median: 68 out of 100

Seagram: 3 out of 100



Architects want to treat light as a material

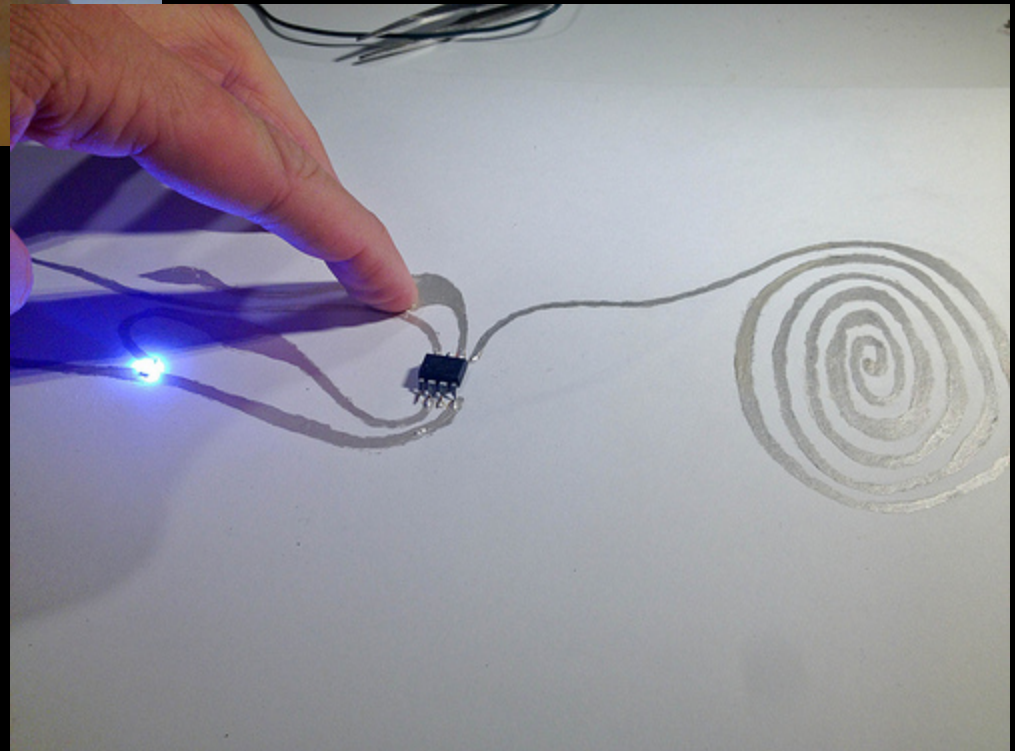


Can we treat lighting just like gypsum board?

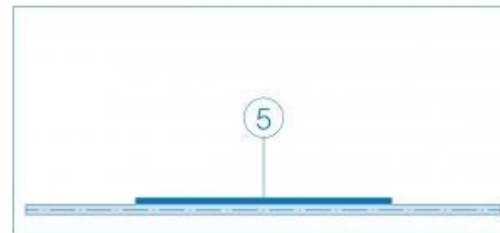
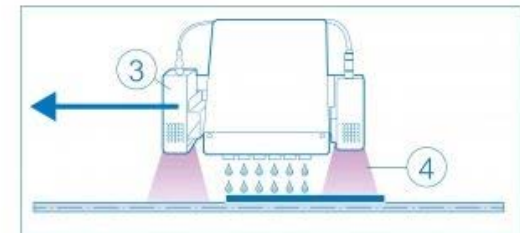
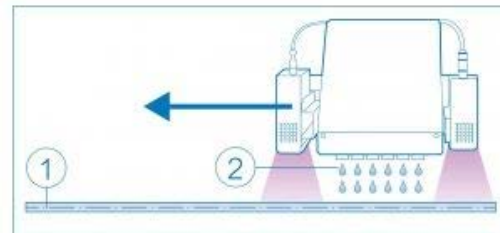
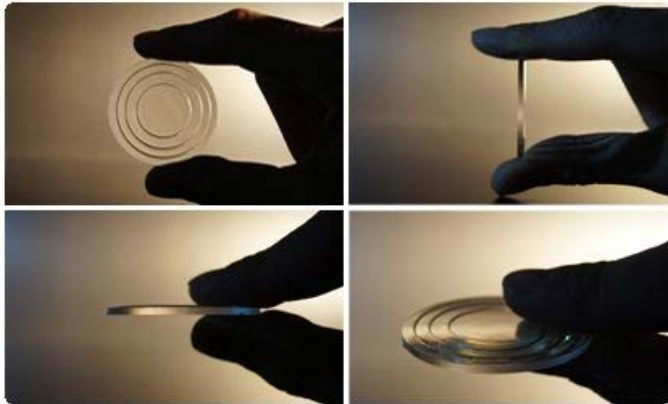
**On highly complex, customized projects, how can we
efficiently produce, ship and install sheets of light?**



Leah Buechley
MIT Media Lab



LuxExcel





Cooledge Lighting

Secondary benefits of package-integration R+D?

“The integration of energy harvesting, sensing, control, and illumination into a single, flexible, high-volume, eco-friendly material”

Shiela Kennedy, MIT School of Architecture



Cut it?

Bend it?

Mold it?

Stamp it?

Glue it?







Go “deep green”:

eco-materials, lifecycle, material bank



Why do our lighting products use such energy intensive materials?

Do we really need steel, aluminum and plastic in our lighting products?

How can we use renewable, natural materials?

Molded bamboo fiber pulp



How can we use reclaimed, recycled material streams?



Example: Recycled plastic lumber products



SUSTAINABLE MATERIALS STRATEGY

What Goes In

Post-
consumer
plastics



Post-
industrial
yarns



Soy-based
polyurethane

Engineering
wood
technology



Seats



Doors



Batteries



Tires

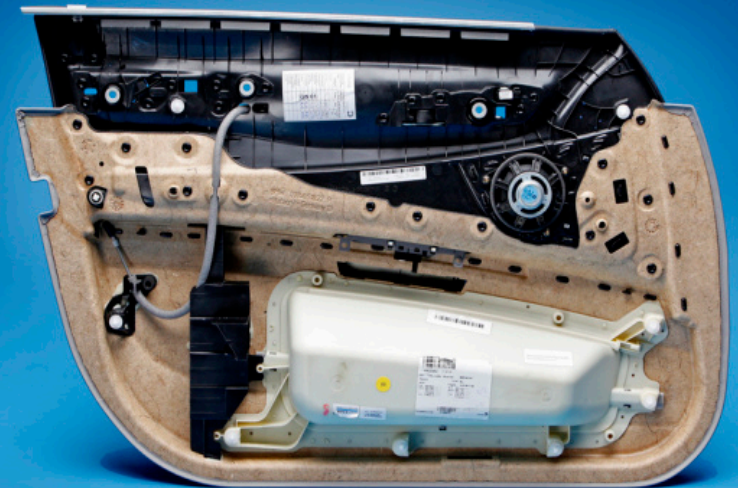


What Comes Out

Bio-derived or bio-degradable parts?

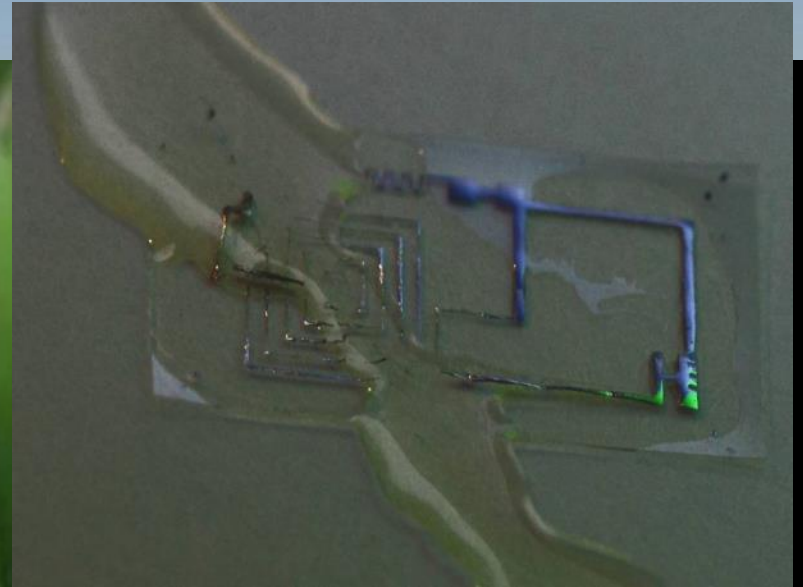
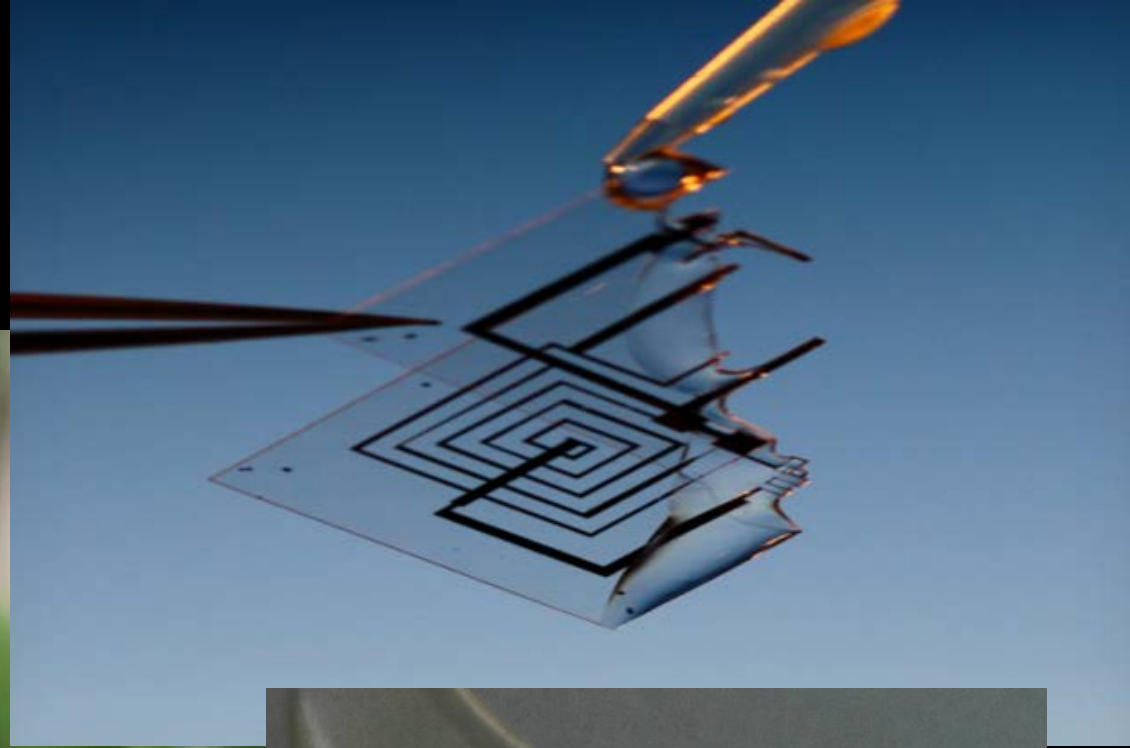
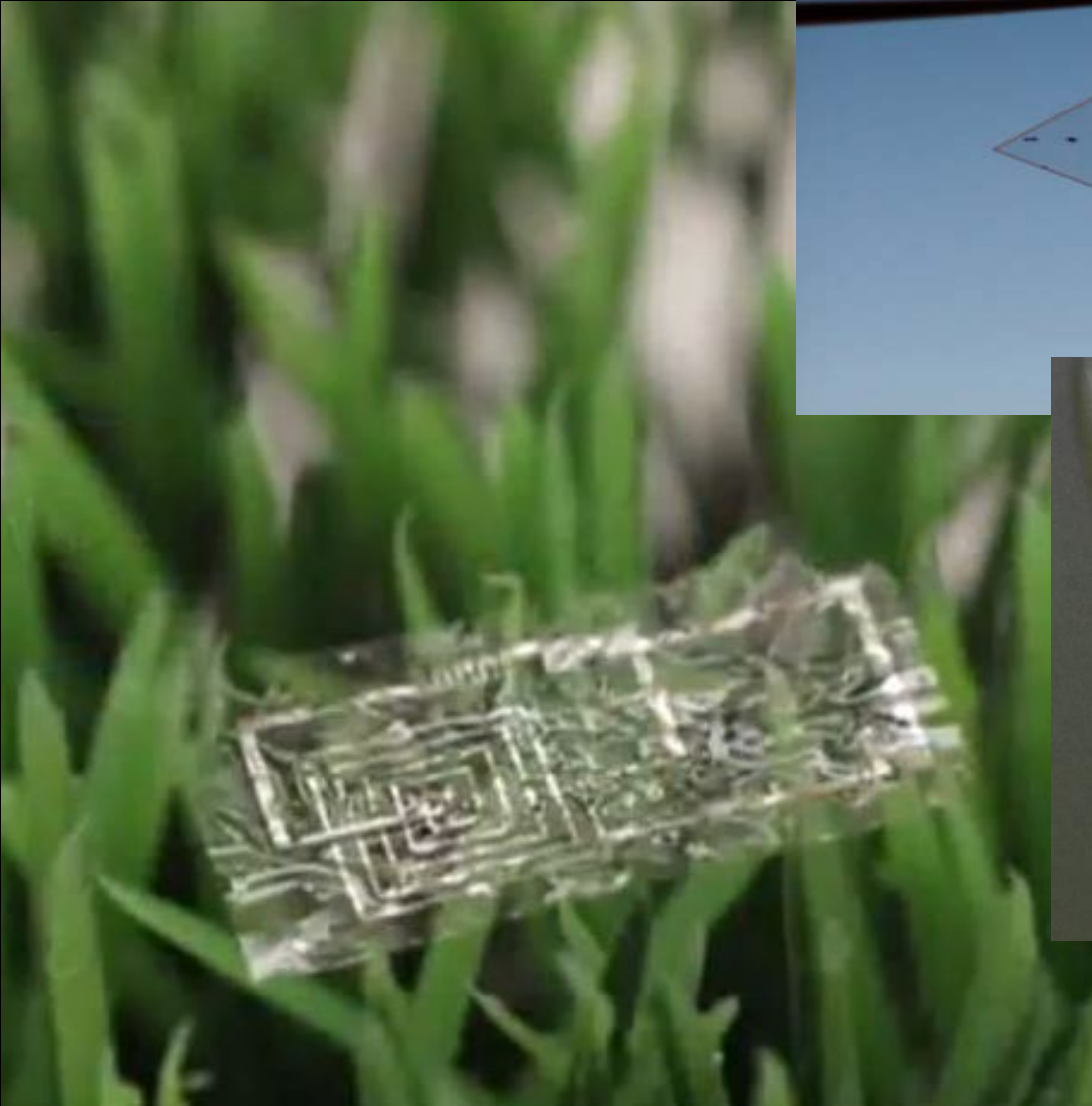


Studio Aisslinger



Draexlmaier:
BMW 7 Series Door Panels

Dissolving electronics?



Rogers Research Group
University of Illinois

**Do the current
safety codes allow
for eco-friendly
material use?**



Where could the DOE invest?



Reduce the junk:

- “system on a chip”
- simplified/integrated electrical connections

Shrink the fixture:

- electrical topologies of mesh/matrices
- novel LED packaging + bonding-to-substrates
- mass-customized fabrication techniques

Go “deep green”:

- eco-materials
- disassembly at EOL, material reclamation
- advancement of safety codes

Another L-Prize?

Open up R+D to include more fundamental research -- including 2nd tier suppliers and academic institutions



Circular Economy Prize

Is it possible to create a “circular economy” solution for all the components of an SSL lighting system ... electrons to lumens?



Featherweight Prize

*Most lumens per least mass?
A simple generic challenge to remove material costs and complexity from fixtures
... benefits ripple through supply-chain.*



What sort of future are we specifying today for tomorrow's world?



THANK YOU!

Brad Koerner

Director of Experience Design
Philips Lighting

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