



**Better Buildings, Better Plants: How  
You Can Benefit, plus New Executive  
Order on Industrial Energy Efficiency**

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    - State technical assistance
    - CHP assistance: Regional Clean Energy Application Centers

# Advancing Energy Efficiency in Manufacturing



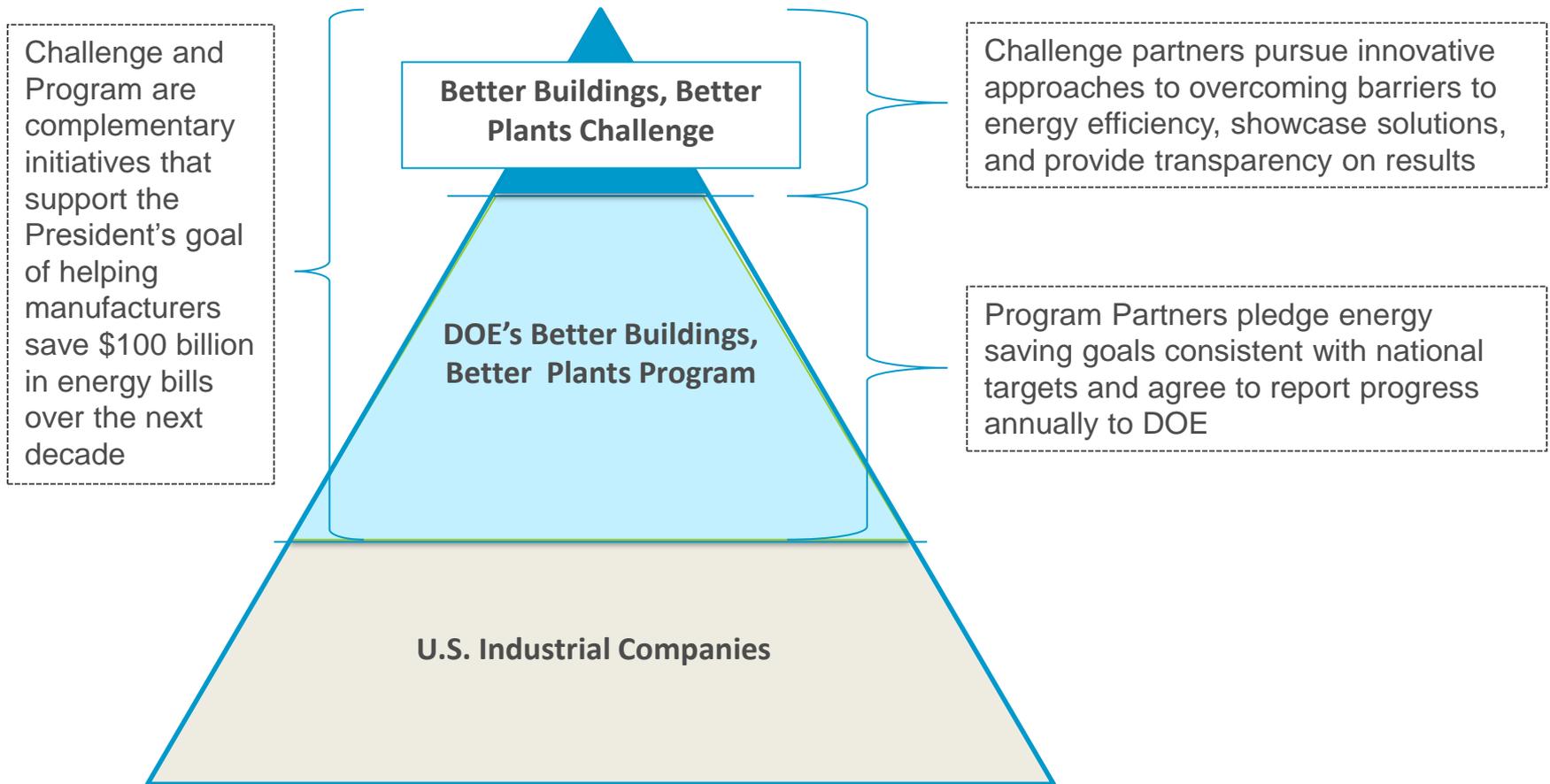
Official White House Photo by Pete Souza

“Of course, the easiest way to save money is to waste less energy. So here’s a proposal: Help manufacturers eliminate energy waste in their factories and give businesses incentives to upgrade their buildings. Their energy bills will be \$100 billion lower over the next decade, and America will have less pollution, more manufacturing, more jobs for construction workers who need them.”

—President Obama, 2012 State of the Union Address

# Better Buildings, Better Plants Program & Challenge Overview

The Better Buildings, Better Plants Program & Challenge are the industrial components of the Better Buildings Challenge. DOE offers manufacturers two opportunities to engage in Better Plants based on their level of commitment.



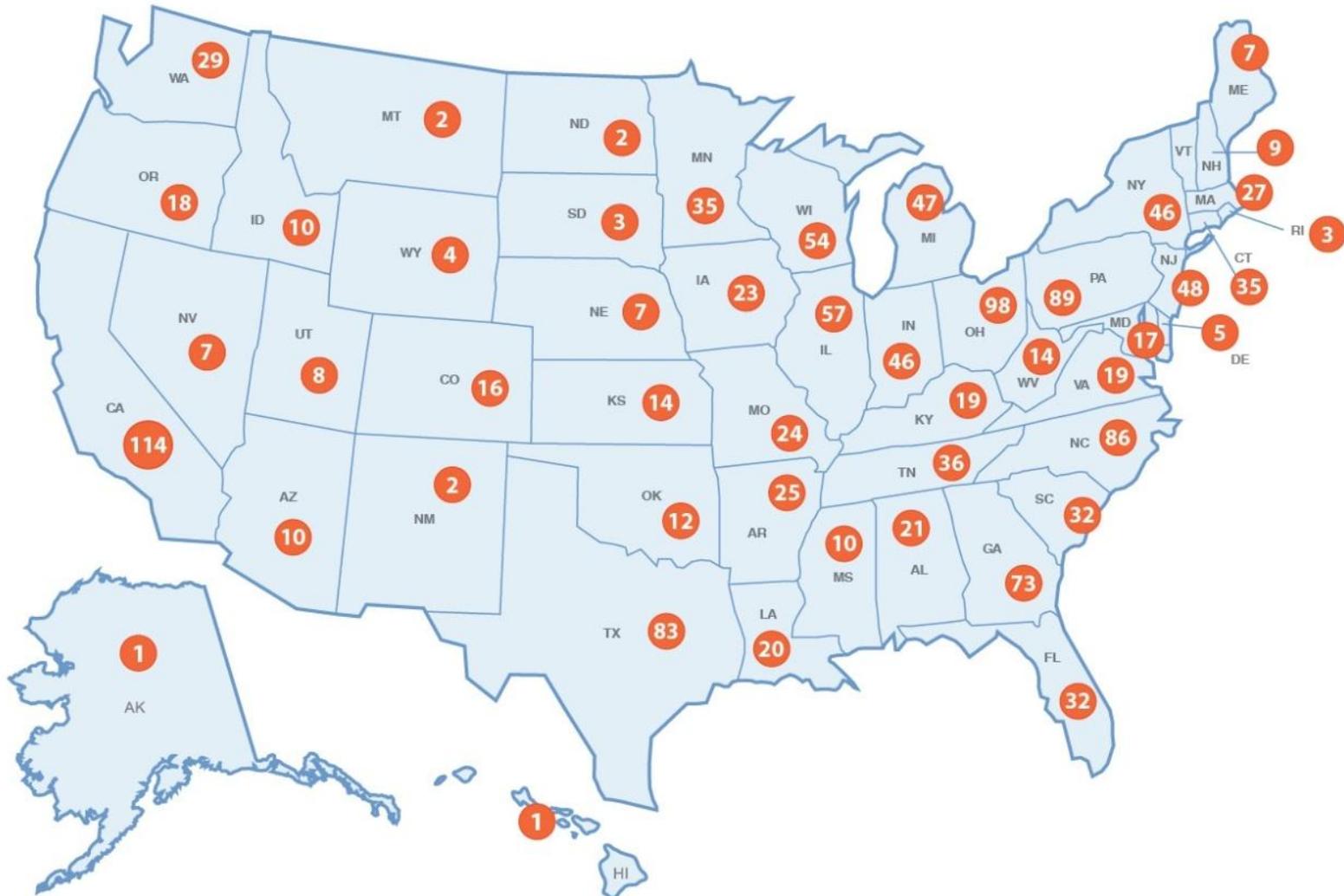
# Better Buildings, Better Plants Program Overview

- The Better Buildings, Better Plants Program builds on the success of previous DOE partnership programs
- Partners:
  - Set a 10-year, 25% energy intensity improvement target for all U.S.-based manufacturing operations
  - Develop energy management plans
  - Track and report energy data annually to DOE
  - Receive national recognition for their achievements
  - Receive support from technical account managers on energy intensity baselining, energy management planning, and project identification
  - Participate in In-Plant Trainings

# Energy Savings from Program Level Partners

	2010	2011	2012	Cumulative
Number of companies	95	106	114	NA
Number of plants	1,377	1,394	1,402	NA
Energy intensity improvement (%)	2.84%	3.15%	TBD	NA
Energy savings	14.9 TBTUs/yr	15.7 TBTUs/yr	TBD	45.6 TBTUs
Cost savings (million dollar)	\$80.7/yr	\$81.6/yr	TBD	\$240.5

# Better Plants Locations



# Better Buildings, Better Plants Challenge Overview

***Make commercial and industrial buildings 20% more efficient by 2020; save over \$40 billion annually for U.S. organizations; create American jobs***

## Challenge Partners Agree to:

### Commit

- Establish energy efficiency goal
- Announce innovations/market solutions

### Take Action

- Showcase project within 9 months
- Organization-wide plan, schedule and milestones within 9 months

### Report Results

- Share information and implementation models
- Share portfolio wide energy performance annually
- Quarterly updates on progress on showcase projects, other



President Obama and former President Clinton take a tour of the upgrades of the Transwestern Building in Washington, Dec. 2, 2011  
(Official White House Photo by Lawrence Jackson)

# Who are the Current Partners and Allies?

## 100+ public, private and non-profit organizations:

- 23 Commercial Partners
- 10 Better Buildings, Better Plants Partners
- 36 Community Partners
- 17 Education Partners
- 13 Financial Allies
- 2 Utility Allies



## Together, they represent:

- ~2 billion square feet of commercial and industrial space committed
- 300 manufacturing plants
- ~\$2 billion in private sector financing



# Better Buildings, Better Plants Challenge Partners



# Showcase Projects

- Nissan is making a \$200 million investment in a new paint plant that will improve energy efficiency by about 30% compared to the plant it is replacing
- Cummins is making a \$9 million, multi-year investment in a strategic, facility-wide energy system upgrade
- Alcoa is making a \$21 million investment in a new energy efficient recycling plant



Home Partners Allies Media About Contact

Home > Partners > Showcase Projects > Legrand/Wiremold Headquarters Building



### LEGRAND/WIREMOLD HEADQUARTERS BUILDING

Showcase Project: Legrand

LOCATION	PROJECT SIZE	FINANCIAL OVERVIEW
West Hartford, CT	258,000 Square Feet	Project Cost \$304,000

Annual Energy Use (Source: EUI)		Annual Energy Cost	
Baseline (2011)	511 kBtu/sq. ft.	Baseline (2011)	\$1,170,000
Expected (2012)	230 kBtu/sq. ft.	Expected (2012)	\$1,060,000
Actual	COMING SOON	Actual	COMING SOON

Expected Energy Savings: **10%**      Expected Savings: **\$120,000**



#### BACKGROUND

Legrand is showcasing its commitment to energy efficiency by implementing a series of energy saving projects at its 100-year old West Hartford, CT headquarters facility. This multi-use facility presents unique challenges in energy intensity reduction, similar to those faced by mid-sized manufacturers, as well as many existing commercial buildings across the United States.

#### SOLUTIONS

Legrand's planning and implementation of energy efficiency improvements began in the fall of 2011. These efforts included finding and repairing leaks in the facility wide compressed air system and adding additional insulation to existing paint line ovens. These projects and their respective savings provided the energy management team with momentum to undertake the planning and implementation of other impactful projects.

#### OTHER BENEFITS

Energy efficiency projects at Legrand's headquarters facility are saving almost 500 metric tons of carbon dioxide equivalent greenhouse gases per year. Added insulation to paint line ovens has also led to increased comfort for the employees who work near the ovens.

# Implementation Models

## Examples:

- 3M established a special fund devoted solely to energy efficiency projects that do not get approved through the normal budgeting process
- Delaware State University will secure construction financing via the Delaware Sustainable Energy Utility's Energy Efficiency Construction Bonds for an energy services performance contract across 26 buildings that will result in 25 percent energy savings
- University of California, Irvine will share the Smart Labs program, which has successfully reduced energy consumption in lab space by more than 50 percent using advanced occupancy and air quality sensors to reduce the amount of conditioned air exhausted into the atmosphere when conditions permit

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# Looking ahead to 2013

# In-Plant Trainings

- In-Plant Trainings (INPLTs) develop energy efficiency expertise within companies
- Events range 3-4 days and are led by energy experts who train participants on how to conduct assessments, use DOE tools, develop energy management systems, and implement projects
- Participants can come from plants from the same company, from peer or regionally-based companies, suppliers, and others
- Energy assessments are a component of the INPLTs, but the training events put greater emphasis on:
  - Training
  - Replication
  - Implementation
  - Advancing sustainable energy management systems



DOE energy expert Greg Harrell and an Alcoa employee at a recent INPLT event

# In-Plant Trainings

- In 2012, DOE conducted 11 INPLTs covering: steam, compressed air, process heating, pumps, and fans. Through these events, DOE:
  - Trained over 200 participants
  - Helped identify close to 750 billion BTUs in energy savings and almost \$4.5 million in cost savings
- In 2013, DOE plans to conduct about one INPLT per month
  - Application period will open October 15 and close November 12. DOE will make awards in late November/early December.
  - A second application period will be held in 2013

# Enhanced Energy Intensity Baseline Tool

- Third iteration of DOE's Energy Performance Indicator tool will be released this fall
- The tool allows plant and corporate energy managers to create normalized energy consumption baselines and track progress over time
- Regression analysis is employed to allow for “apples-to-apples” comparisons, normalizing energy use for variations in critical variables over time, such as:
  - Weather, e.g. HDDs, CDDs, humidity, etc.
  - Production, e.g. product output, moisture content, raw materials, etc.
  - Space utilization, e.g. changes in conditioned floor space in a building
- The tool is designed to accommodate multiple users including Better Plants Program and Challenge Partners, Superior Energy Performance participants, and non-manufacturing facilities such as data centers

# Enhanced Energy Intensity Baseline Tool

## Inputs

- Energy data
- Variables that affect energy consumption at a facility (ex: heating degree days, cooling degree days, production, moisture content, etc.)

## Outputs

- All possible models for each energy source
- Regression stats for each model such as variable P-values, R-squared values
- Facility level % energy performance improvements
- Facility level savings (MMBtu/year)
- Corporate level % energy performance improvements
- Corporate level savings (MMBtu/year)

# Challenge and Program Logos



# New Partner Web Profiles

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▼ Flambeau River Papers NAICS 322, Paper Manufacturing

*Flambeau River Papers manufactures a variety of paper products, including printing, cover stock, tag, reply card, index, freesheet, envelope, and laser bond paper. The company is a leading producer of lignin in North America.*



**Date of Pledge:** September 2009

**Successes:** In partnership with the Better Plants Program, Flambeau River Papers has achieved a 16% energy intensity improvement from its baseline consumption.

Flambeau River Papers' energy management system encourages all employees to offer input on improving the company's energy use, which is incorporated into a prioritization spreadsheet. To date, Flambeau River Papers has invested more than \$15 million in energy-improvement projects. These projects have reduced the company's annual energy costs by 10%, led to more than \$10 million in savings, and increased production by 11%. Projects have included a replacement of line shaft steam turbines with electric drives and a fine bubble diffuser to decrease electricity use for wastewater treatment.

**More Partner Highlights:**

- Case Study: [Flambeau River Papers Makes a Comeback With a Revised Energy Strategy](#) , March 2010

Flying Foods Group	NAICS 722, Food Services and Drinking Places
General Aluminum Manufacturing Company	NAICS 331, Primary Metal Manufacturing
General Dynamics Ordnance and Tactical Systems	NAICS 336, Transportation Equipment Manufacturing

# Monthly Newsletter

- Monthly newsletter designed to keep partners up to speed on new program developments
- Topics may include:
  - New tools and documents
  - Upcoming events, including in-plant trainings, webinars, regional meetings
  - New partners
  - Partner success stories
  - Completed showcase projects, implementation models
  - Applicable R&D funding opportunities
- First edition sent out Oct. 3



U.S. DEPARTMENT OF ENERGY | Energy Efficiency & Renewable Energy

## Advanced Manufacturing Office

**Better Plants**  
U.S. DEPARTMENT OF ENERGY

**Better Plants Monthly Newsletter** October 2012

### The Better Buildings, Better Plants Program

The Energy Department's Better Buildings, Better Plants Program (Better Plants Program) is a national partnership initiative that aims to drive a 25% reduction in industrial energy intensity over 10 years. The Better Plants Program offers companies national recognition and support to achieve their energy goals through a suite of educational, training, and technical resources. This newsletter communicates information about program developments, upcoming events of interest, and other related announcements to partner companies. We look forward to your feedback and invite you to learn more about this national initiative by [visiting the Better Plants Program Web page](#).

#### In This Issue:

- [White House Announces Executive Order on Industrial Energy Efficiency](#)
- [Updated Better Plants Web Page](#)
- [New Partner Logos](#)
- [New Better Plants Program Partners](#)
- [Upcoming In-Plant Trainings](#)
- [Upcoming Webinars](#)

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Executive Order:  
*Accelerating Investments in Industrial  
Energy Efficiency*

# Executive Order

- August 30th, 2012: President Obama signed an Executive Order to accelerate investments in industrial energy efficiency (EE), including combined heat and power (CHP) with the goal of bringing together all stakeholders to seize this opportunity and ensuring that Federal agencies are taking the maximal steps to support private sector investment in this space.
- The Executive Order is part of the President's efforts to both Revitalize American Manufacturing and to pursue an All-of-the-Above energy strategy.
- Since the beginning of 2010, the U.S. manufacturing sector has added over 500,000 jobs - the first sustained job growth in the sector since the 1990s.
- Often barriers exist that prevent otherwise economic investments in industrial EE and CHP from occurring.
- The Administration believes it is important to accelerate investment in industrial energy efficiency in a way that benefits all stakeholders.

# What Is the Urgency?

- Investments in industrial energy efficiency, including combined heat and power, offer significant benefits to manufacturers, utilities and communities across the country, including:
  - *Improving U.S. manufacturing competitiveness*
    - By accelerating these investments, manufacturers could save at least \$100 billion in energy costs over the next decade;
  - *Creating jobs now through investments upgrading our manufacturing facilities*
    - Meeting the goal of 40 GW of new CHP over the next decade would mean \$40 to \$80 billion of new capital investment in American manufacturing facilities. Most of these efficient technologies are made in the U.S.;
  - *Offering a low-cost approach to new electricity generation capacity to meet current and future demand*
    - Investments in IEE, including CHP, cost as much as 50% less than traditional forms of delivered new baseload power;
  - *Significantly lowering emissions*
    - Improved efficiency can meaningfully reduce nationwide GHG emissions and other criteria pollutants; and
  - *Enhancing grid security*
    - Investments in industrial energy efficiency reduce the need for new electricity infrastructure (transmission and distribution) and improve overall electric reliability.

# What the Executive Order Does

- Sets a national **goal of 40 GW** of new **combined heat and power** installation over the next decade;
- Directs DOE and EPA to convene stakeholders through ongoing **regional workshops to foster a national dialogue** to identify, develop, and encourage the adoption of **best practice policies and investment models**;
- Directs EPA to provide **assistance to States** on accounting for the potential emission reduction benefits of CHP and other energy efficiency policies when developing State Implementation Plans (SIPs) to achieve national ambient air quality standards;
- Directs EPA to employ **output based approaches as compliance options** in power and industrial sector regulations, as appropriate, to recognize the emissions benefits of highly efficient energy generation technologies like CHP;

# What the Executive Order Does cont'd

- Directs DOE to expand participation in and create additional tools to support the **Better Buildings, Better Plants program**, which is working with companies to help them achieve a goal of reducing energy intensity by 25 percent over 10 years, as well as utilizing existing partnership programs to support energy efficiency and CHP;
- Directs all Federal agencies to support and encourage efforts to accelerate investment in industrial energy efficiency and CHP by:
  - Providing general **guidance, technical analysis and information**, and financial analysis on the value of investment in industrial energy efficiency and CHP to States, utilities, and owners and operators of industrial facilities;
  - Improving the usefulness of Federal **data collection and analysis**; and
  - Assisting **States in developing and implementing State specific best practice policies** that can accelerate investment in industrial energy efficiency and CHP.

# DOE Activities in Support of Executive Order

- Regional Industrial Energy Efficiency & Combined Heat and Power Dialogue Meetings
- Better Buildings, Better Plants
- “CHP as a Clean Energy Resource” new report
- State technical assistance
- CHP assistance: Regional Clean Energy Application Centers

# DOE Regional Dialogue Meetings

- Upcoming DOE Regional Industrial Energy Efficiency & Combined Heat and Power Regional Dialogue Meetings
  - In-person, one day dialogue meetings that focus on developing and implementing state best practice policies and investment models that address the multiple barriers to greater investment in industrial energy efficiency and CHP.
- **Southeast** Industrial Energy Efficiency & Combined Heat and Power Regional Dialogue Meeting
- January 24, 2013, Little Rock, Arkansas  
[http://www1.eere.energy.gov/manufacturing/newsandevents/events\\_detail.html?event\\_id=7304](http://www1.eere.energy.gov/manufacturing/newsandevents/events_detail.html?event_id=7304)
- **Northeast / Mid-Atlantic** Industrial Energy Efficiency & Combined Heat and Power Regional Dialogue Meeting
- March 13, 2013, Baltimore, Maryland  
[http://www1.eere.energy.gov/manufacturing/newsandevents/events\\_detail.html?event\\_id=7305](http://www1.eere.energy.gov/manufacturing/newsandevents/events_detail.html?event_id=7305)

# New DOE / EPA CHP Report

- “*Combined Heat and Power: A Clean Energy Solution*” – DOE / EPA report in support of the Executive Order & national CHP challenge goal
- Achieving the 40 GW of new CHP goal would:
  - Increase total CHP capacity in the U.S. by 50 percent in less than a decade
  - Save energy users \$10 billion a year compared to current energy use
  - Result in \$40 - \$80 billion in new capital investment in manufacturing and other U.S. facilities over the next decade
  - Save one quadrillion (Quad) Btu’s of energy, equal to  $10^{15}$  Btu - the equivalent of 1 percent of all energy use in the U.S.
  - Reduce emissions by 150 million metric tons of CO<sub>2</sub> annually - the equivalent to the emissions produced from over 25 million cars

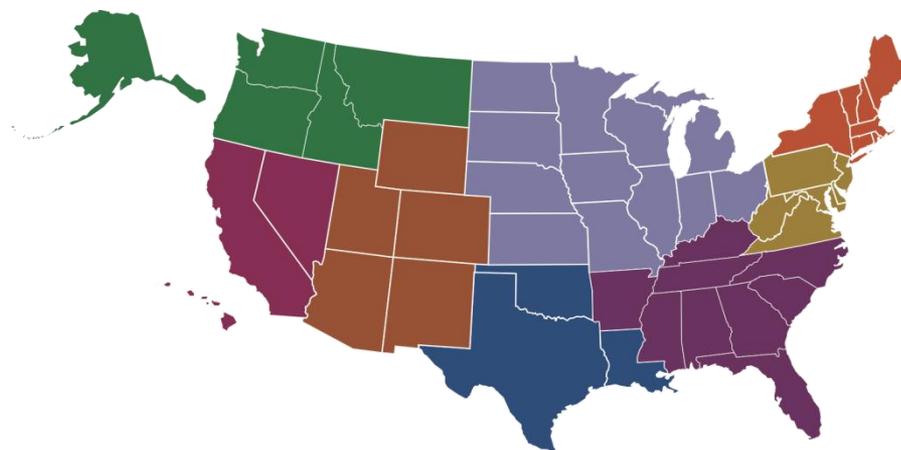
[http://www1.eere.energy.gov/manufacturing/distributedenergy/pdfs/chp\\_clean\\_energy\\_solution.pdf](http://www1.eere.energy.gov/manufacturing/distributedenergy/pdfs/chp_clean_energy_solution.pdf)

# DOE State Technical Assistance

- Significant opportunities exist for DOE to support states efforts to address state and local barriers to accelerate investment in Industrial EE and CHP.
- DOE is working closely with the State of Ohio, providing a host of state-specific technical assistance, including piloting Boiler MACT technical assistance effort and supporting the Public Utilities Commission of Ohio as they consider opportunities to remove barriers and raise awareness of CHP.
- Opportunities exist for states that want to partner with DOE, identify opportunities at the state level, and develop best practices that can be implemented around the country.

### Eight Regional CEACs & International District Energy Association

- **Market Assessments:** Analyses of CHP market potential in diverse sectors, such as health care, industrial sites, hotels, & new commercial and institutional buildings.
- **Education and Outreach:** Providing information on the benefits and applications of CHP to state and local policy makers, regulators, energy end-users, trade associations and others.
- **Technical Assistance:** Providing technical information to energy end-users and others to help them consider if CHP makes sense for them. Includes performing site assessments, producing project feasibility studies, and providing technical and financial analyses.



<http://www1.eere.energy.gov/manufacturing/distributedenergy/ceacs.html>

# Thank You!

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- **Better Buildings, Better Plants:** <http://www1.eere.energy.gov/manufacturing/index.html>
- **Better Buildings Challenge:** <http://www4.eere.energy.gov/challenge/>

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- **Executive Order:** <http://www.whitehouse.gov/the-press-office/2012/08/30/executive-order-accelerating-investment-industrial-energy-efficiency>
- **Regional Industrial EE and CHP Dialogue Meetings:** <http://www1.eere.energy.gov/manufacturing/newsandevents/events.html>